FOOTBALL FOUNDATION • ANNUAL REPORT 2002/03 Transforming grass roots sport, promoting social welfare and education



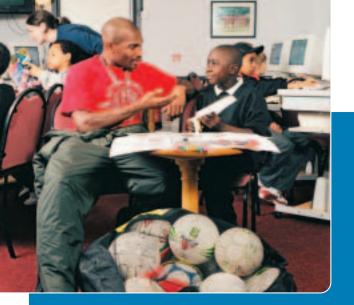


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### **Chairman's Report**



#### The Foundation's new chairman Dave Richards looks back at the success story that is the Football Foundation

It is a great honour for me to have been asked to become the second chairman of the Football Foundation. Taking over the reins from Lord Pendry was indeed a great challenge. I am delighted that he continues to work for the benefit of grass roots football in his new role as President of the Foundation.

Building upon the solid foundations laid down over the previous two years the Foundation has gone from strength to strength. Funding has now reached remarkable levels and hundreds of thousands of players of all ages and abilities now have access to some of the best facilities the game has ever seen. In addition, Foundation backed community initiatives are delivering coaching schemes and social inclusion initiatives throughout the country, tackling crime, promoting education and improving the health of our nation.

Projects have been funded to the tune of £96m, which in turn has attracted further inward investment of £92m. Over 75,000 junior players have benefited from our Kit and Equipment Scheme.

This bears testament to the approach taken by the Foundation in targeting facilities in areas of sporting or social deprivation and by forming cohesive local partnerships to deliver football programmes.

We have a huge task ahead of us. I am sure, however, that with the support of our funding partners, the FA Premier League, The FA and the Government we can ensure that Foundation funding continues to benefit communities throughout the country.

I would like to thank the Chairmen and members of our Grass Roots Advisory Group and the Community and Education Panel and all the staff at the Foundation for their commitment and contribution.



"Foundation backed community initiatives are delivering coaching schemes and social inclusion initiatives throughout the country" "The Foundation's task is to revitalise participation in the grass roots game, bringing a new generation of facilities to parks, schools and local leagues"



### Peter Lee, Chief Executive

The Foundation's task is to revitalise participation in the grass roots game, bringing a new generation of facilities to parks, schools and local leagues and harnessing sport as a power for good in society. A great deal has been achieved since our launch three years ago.

This year has seen the formation of our partnership with the New Opportunities Fund, which is set to deliver a £30m investment for school sport facilities. Half the fund is targeted at the most deprived areas of the country. We have already allocated £12m to 53 schools, offering pupils and the wider community state of the art football facilities.

Early results on post project monitoring shows the impact our strategic approach to funding has had. Overall participation levels on Foundation funded projects have increased by over 120% and participation levels amongst girls have rocketed by 600%.

We have formed partnerships with local agencies and initiatives such as Active Sports, Soccability, Positive Futures, Nacro, The Prince's Trust and the clubs themselves, through their Football in the Community schemes. The specialised local knowledge has proved invaluable in ensuring our projects respond to the needs of their community and that the maximum number of people benefit from Foundation support. The partnership of the FA Premier League, The FA, Sport England and the Government has led to the largest investment package the grass roots game has ever seen. We are determined to deliver better grass roots facilities and help to meet the needs of the community, through multi sports provision and encouraging participation and social inclusion.





## **The Grass Roots**

### With £45m invested into community facilities every year, the grass roots continue to develop

The Register of English Football Facilities (REFF) has highlighted the size of the task facing the Foundation to revitalise participation in the grass roots of the game. From the 45,000 pitches identified by REFF, 45% suffered from poor drainage, almost half of all sites had no changing rooms and over 90% had no facilities for female players. In the Foundation's third year we have set about putting things right. The landscape for football and sport is changing, and changing for the better. Over 400 grass roots projects worth a total of £112m have now benefited from Foundation funding. Over 50 amateur clubs and community organisations have constructed new floodlit artificial pitches, whilst almost 100 now have the benefits of modern changing rooms fully inclusive for male and female players and for disabled footballers.









"The landscape for football and sport is changing, and changing for the better"



#### KIRKBY STEPHENS, CUMBRIA

The first major Foundation funded project in Cumbria opened in May 2003 as Kirkby Stephens unveiled their new pavilion at the Parrots Park Ground. Originally established in 1907 this amateur club has had no on-site changing facilities for almost 100 years, forcing the players to change in a Sports and Social Club a mile away and walking to the ground along a busy main road.

A grant of £179,000 from the Foundation has allowed the club to construct a purpose built pavilion incorporating changing areas for male and female players and match officials along with social and storage areas. The new pavilion has given a much needed boost for the development of community participation in football in the town. The number of users has trebled and ten new teams have been established. Participation rates amongst women and girls has almost doubled as more female players are given the opportunity to take up the game.

Within two months of opening the new clubhouse, the ground was also hosting the annual Westmorland County Cup Final, which is set to become a regular feature at Parrots Park. The club is now also hosting regular coaching sessions for local youngsters from the surrounding communities. Ronnie Holmes, Secretary of Kirkby Stephen JFC said:

"This award is great news for the club and for the area. The club have been inundated with requests from local youngsters to get actively involved in the game and this award will go a long way to allowing us to keep up with this interest. I would like to thank the Football Foundation for their generous contribution and the Westmorland County FA for their help and support throughout."



### LONDON MARATHON PLAYING FIELDS

The London Playing Fields Society (LPFS), an organisation dedicated to saving the capital's playing fields and to providing affordable sport for Londoners, received a Foundation award of  $\pounds 510,000$  to replace a dilapidated 60 year old changing block with one of the capital's most modern pavilions. The building now houses dressing rooms for both male and female players, seminar areas and social facilities, providing a focal point for community development and the promotion of participation in sport in South East London.

The site, based at Shooters Hill Road, Greenwich, had fallen into disrepair but thanks to the Foundation's investment is now in regular use by junior players and hosts girls'only mini soccer every weekend. In addition, the site is now a venue for the recruitment and training of volunteers, coaches and referees who are providing an invaluable service to promote participation in the game within their own communities.

To maximise the ground's potential the LPFS were also granted an additional  $\pounds 89,000$  award to fund a dedicated football development officer to establish and support girls' football in the area.

Dr Charles Goodson-Wickes, Chief Executive of the London Playing Fields Society said:

"We are very grateful to the Football Foundation for its generous grant which will allow a new pavilion to be built, not only to increase and improve participation of girls' football but also to provide a superb venue for the training of volunteers working at the grass roots of the game."







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### GAINSBOROUGH SPORTS CENTRE, IPSWICH

The Foundation's first £1m project was formally opened by the Foundation's President, Lord Pendry. The Gainsborough Sports Centre now boosts 12 adult sized grass pitches, two new artificial pitches and a modern, fully inclusive changing pavilion. Over 30 teams now regularly use the site. Previously inadequate facilities had limited female participation in football, however thanks to the Foundation's investment over 1,000 women and girls have regularly used the site since it was opened.

Links have also been established between local community groups and nearby schools to ensure maximum community use at the site, which is now regularly hosting community coaching initiatives, games' lessons and after school football clubs.











### LIVERPOOL CITY COUNCIL

Pitches formerly graced by Liverpool legends Steve McManaman and Robbie Fowler were given a £900,000 facelift thanks to £780,526 of Football Foundation funding. The new William Collins Sports Ground site now bears the name of the man who discovered young Anfield stars for over 50 years.

The North Liverpool ground was originally created as part of a slum clearance programme in the late 1960's. The site which previously housed a dilapidated changing block and three junior pitches now boasts five high quality pitches and a pavilion for male and female players complete with disabled facilities and security fencing.



Almost 40 teams are making the most of the superb facilities now on offer and the site hosts regular girls' training sessions, junior football tournaments and schools' games lessons. In the summer the site is also given over to cricket, athletics and other sporting activities.

Councillor Warren Bradley, Executive Member for Leisure and Culture, Liverpool City Council said:

"Providing youngsters top quality facilities where they can develop their skills is vital to the regeneration of any community. Hopefully there will be many more winners from this area in the years to come."





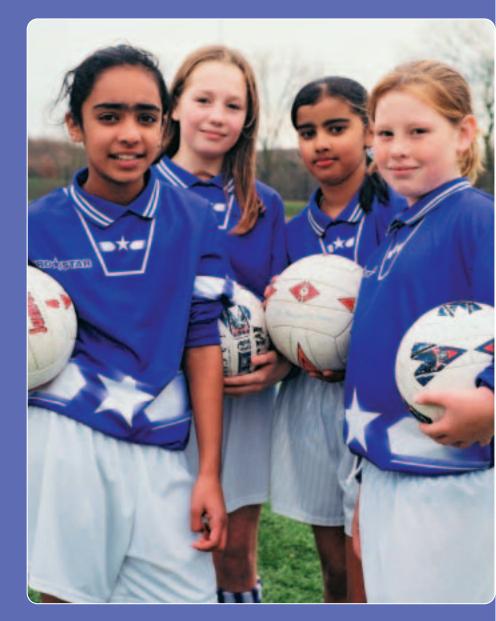
# Football Foundation and the New Opportunities Fund

#### Breathing new life into school sports

The Football Foundation and the UK's largest lottery good cause distributor, the New Opportunities Fund (NOF) joined forces to announce a £30m investment package for school football facilities across England. The multi-million pound investment of lottery money will advance education by improving poor football facilities in schools in disadvantaged areas, with 51% of the funding targeted at the 25% most deprived wards in the country.

The funding, administered by the Foundation will be open to over 20,000 primary and secondary schools across England. Schools can apply directly to the Foundation for awards of up to £1m to upgrade run down sports grounds and to provide new opportunities for extending sporting provision for their pupils and communities.

Already, £12m has been handed out in grant aid to 53 schools, funding a new generation of school sports facilities and with projects worth an additional £18m under consideration, our schools funding package will be allocated a full year ahead of schedule.



#### MYTON SCHOOL, WARWICK

Myton School in Warwick received a grant of  $\pounds 228,642$  to construct a floodlit, artificial pitch, using the latest third generation turf technology. As well as providing the school's 1,600 students with the best new facility in the area, the pitch is also being used by the wider community out of school hours. The project now delivers regular coaching programmes, soccer festivals and competitive matches for young players and is also utilised by 23 neighbouring primary schools who use the facility for games lessons and mini soccer matches.

By working with local special needs schools and disabled groups the site also holds specialist disabled coaching initiatives linked in to local Soccability programmes. Partnerships have been formed with local girls' clubs to offer pupils further opportunities to play football outside of school hours. Additional links have been formed with a local community partnership programme that employs a sports development officer to work with targeted groups within the community. Over 200 Sikh children are now regular users of the pitch as are Khalsa FC, a predominantly Asian football team.

lan Hecks, Headteacher, speaking at the opening said:

"This artificial pitch will be a tremendous boost for the school and our local community. This new facility will greatly add to our football provision and that of local clubs. We are delighted to have been successful with our bid and to be gaining this fantastic new pitch."







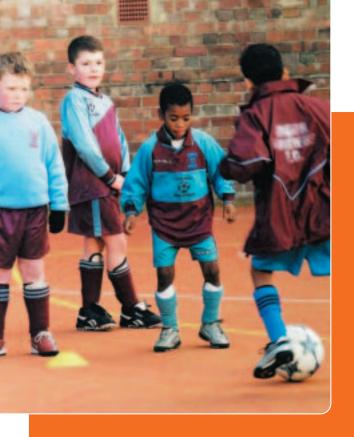
#### EAST DURHAM & HOUGHALL COMMUNITY COLLEGE

East Durham and Houghall Community College received over £320,000 to provide a modern, fully inclusive pavilion, incorporating four changing rooms. In addition, there will be separate changing areas for male and female match officials.

The college boasts four senior size football pitches on the site but until now there have been no changing facilities in the immediate vicinity. Along with the new pavilion the pitches were revamped with new drainage systems, providing quality playing surfaces which can be used all year round.

The scheme has increased the number of teams for young players from five to 28 with a particular focus placed upon developing boys and girls' mini soccer at the site.

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## **Community & Education**

### The power of football has never been as strong nor its impact in our communities so important.

We believe that the benefits of sport merit being available to all. This means throwing the doors open to all members of all communities regardless of ability, gender or ethnicity. For too long many groups have felt excluded from sport, particularly the game of football. The Foundation is determined to put an end to the type of barriers that have left many people on the periphery of the game. With  $\pounds7.5m$ available for community groups every year, the Foundation is harnessing the popularity of football and other sports to reach vulnerable members of society.

Over £18m has already been awarded through our Community and Education Scheme funding 300 projects worth almost £50m. From social inclusion projects, girls' coaching schemes to education initiatives the Foundation is using the game to make a long lasting impact within communities. Many people, for reasons such as poverty, ethnicity or simply lack of opportunity, have not been afforded the same chances to play football and other sports that millions of us take for granted. The Foundation is determined to break down the barriers and to bring opportunities to play football within the reach of everyone.

One exciting development has been the creation of our Small Grants Scheme which has provided over 100 small organisations with grants of up to £10,000. Projects ranging from club development programmes to initiating community coaching schemes, have allowed charities and groups with a turnover of less than £25,000 per annum to have access to a streamlined funding process.

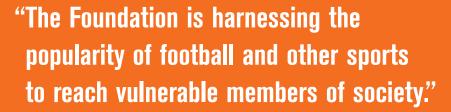


### EVERTON FOOTBALL IN THE COMMUNITY – DISABLED FOOTBALL SCHEME

Using the power and prestige of Premiership giants Everton FC, the Foundation awarded the club's Football in the Community (FITC) Scheme a grant of £147,000 to employ a football development officer to bring the game within the reach of the city's disabled youngsters. By providing free, professional coaching and expertise, the project has created new after school centres for hundreds of disabled players and operates tournaments between disabled community groups and local special schools. All activities are reinforced with further opportunities to progress and play with one of the club's six official disabled squads. "This is fantastic news for Everton's Football in the Community Disability Football Development Programme. Thanks to the Football Foundation we can now expand footballing opportunities to more disabled people over a bigger area. We have seen at first hand the positive effect that football can have on people with a disability and enjoy playing our part in empowering individuals through a sport we are passionate about."

Dave Connor, Everton FITC











#### WEST HAM UNITED - ASIANS IN FOOTBALL PROJECT

Asian footballers in East London are now being encouraged to take up the game thanks to a £150,000 Foundation grant awarded to the West Ham United Asians in Football Project. Based at Upton Park the project seeks to extend opportunities and coaching to youngsters in the Newham, Tower Hamlets and Redbridge areas of the capital. As the project progresses new clubs and leagues are being created within the structure of mainstream football throughout identified inner city areas. From all levels, district, down to mini soccer, the project is breaking down barriers that exist within many communities and fostering a better sense of understanding and integration between multi cultural groups.

As the youngsters develop personally, new social skills are formed, education standards are improved and employment opportunities increase. Parents are also encouraged to participate in the scheme creating further integration and developing both personal skills and educational attainment.







#### **STREETFOOTBALLWORLD**

To promote the message of football's impact within communities to a global audience, the Foundation teamed up with German legend Jurgen Klinsmann, President of the German Youth Football Foundation and the streetfootballworld organisation, to share common agendas and best practise for projects using football to promote social inclusion across the world.

The two groups hosted a seminar at the House of Lords to launch the first collaboration, a unique collection of inspirational stories and accounts from around the world, profiling a large number of projects using football as a vehicle for motivation, unity and education.

A panel of global experts including UEFA Technical Director, Andy Roxburgh and the German Sports Commissioner, Winfried Hermann met with Foundation representatives and Sports Minister the Rt Hon Richard Caborn MP to discuss closer ties across the world, using the Foundation as a blueprint for football authorities and governments to forge partnerships to reach some of society's most vulnerable people. "What the Foundation has achieved is quite remarkable. I am looking forward to the formation of a long lasting partnership with the German Youth Football Foundation and streetfootballworld. Football has a unique power to act as a force for good in society and bring communities together. I would like to see the work of our two organisations going from strength to strength and indeed being replicated across the world."

Jurgen Klinsmann



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## **Success Stories**

#### **PLAYING FOR SUCCESS**

Run by the Department for Education and Skills, 'Playing for Success' provides out of hours study centres at football and other sporting clubs. Fully equipped with the latest IT facilities the centres focus on raising literacy, numeracy and ICT standards amongst 10 - 14 year olds. In addition, the children are offered topical workshops on issues such as tackling racism, healthy eating and drug awareness. 83 football and sports clubs have signed up to the programme which have shown an average increase in numeracy amongst primary school children of 21 months and an increase in literacy rates amongst secondary school pupils of six months. The Foundation provided funding of up to  $\pounds100,000$  to each of the eight Division Two and Three clubs signed up to the programme.

James Charlcroft attended a ten week programme organised at Scunthorpe United FC. Before the course James had suffered from low self esteem and poor reading skills. Over the length of the course his reading age improved by 18 months and progress reports from his school show continued progress. James' self esteem has improved so much he now regularly delivers presentations to local businesses and members of the football club.







#### **STREET LEAGUE**

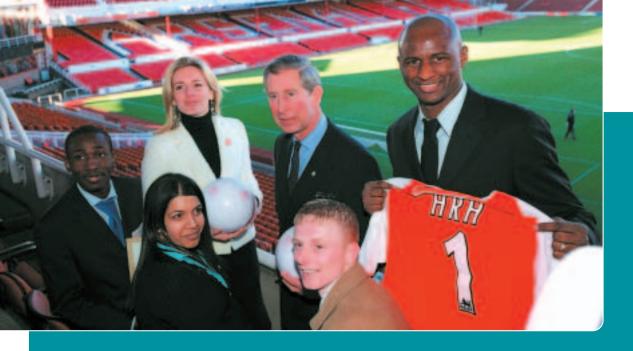
Street League engages socially excluded groups through football then seeks to address the needs and personal development of participants by increasing life skills, providing opportunities for their education, training and future employment. The scheme also offers a job club and the opportunities of relocation. The Foundation has awarded grants totalling £500,000 for schemes in London and the West Midlands. Professional training is provided by clubs including Arsenal, Leicester City, Nottingham Forset, Chelsea, West Ham and Derby County.

Paul McCarthy is a 34 year old recovering drug addict whose life has been changed by the Street League:

"Street League has offered me a foundation to build a new bridge of empowerment to claim my life back from drug addiction and homelessness. Nine months ago I was in the grip of crack and heroine addiction, suicide was my best plan. Today I am drug free and I've recently come back from a Street League tour of Brazil. Wow! I'm doing press and media voluntary work for the Street League and I'm starting college. People are pleased to see me and want to be around me. Nine months ago I didn't want to be around."

"Street League has offered me a foundation to build a new bridge of empowerment to claim my life back from drug addiction and homelessness."





#### **THE PRINCE'S TRUST**

The Prince's Trust Football Initiative received  $\pounds 870,000$  from the Football Foundation, which along with our partners at the Premier League is now offering 16-25 year olds the vocational skills and confidence to get through life and into work. Over 70% of participants go on into education or employment.

Matthew Green is one of the thousands of young people to benefit from the courses.

Matthew's teenage years were marked by very disruptive behaviour, which resulted in him being expelled from school when he was only 14. By the age of 21 he had hit rock bottom. At this point a social worker told him about The Prince's Trust Football Initiative and excited by the prospect of attending the course at Leeds United's Elland Road Ground, he hoped this would be an opportunity to get out of his rut. Working in a team with 12 other youngsters the activities and challenges boosted his confidence and gave him the self esteem which had been lacking for years. He has now earned national qualifications and is a peer mentor on the programme for other young people from the area. Matthew is now keen to return to education and to study for a professional qualification in youth work.

#### **POSITIVE FUTURES**

Positive Futures, a nationwide Home Office Scheme, has been running since 2000 and has so far helped 20,000 vulnerable 10 - 19 year olds into sport and on track to a brighter future. The Foundation has recently announced a further £3m investment programme on top of an initial package to establish seven schemes. The new money will allow the expansion of the programme to 36 more towns and cities. Positive Futures works with children and families in deprived neighbourhoods to steer them away from crime by getting them involved in sport and physical activity.

The announcement of the increased Foundation funding took place at Highbury, home of Arsenal FC when Aston Villa and Chelsea stars joined Home Office Minister Lord Falconer to mark the occasion.





# Junior Kit Scheme

### The Junior Kit and Equipment Scheme has proved to be an unqualified success.

Our new partnership with Umbro, launched by England and Newcastle Legend Alan Shearer, is now providing kits and training equipment for over 2,500 under 16 teams every year worth £750,000. Over 5,500 junior clubs are now reaping the reward of this unique scheme, which is providing Umbro vouchers worth £300 free of charge to junior teams.

More clubs and schools from across the country are being encouraged to apply, making more young players feel like Premiership stars.











## **Barclaycard Free Kicks**

In their final season as sponsors of the Premier League, Barclaycard has continued to support grass roots football through their innovative community programme, 'Barclaycard Free Kicks'. With a contribution of £4m over three years, Barclaycard, in conjunction with both the Football Foundation and the Premier League clubs, has worked to ensure that this investment makes a real and lasting difference to the most deserving areas. Nic Gault, Barclaycard's Sponsorship Director, said: "While we all love the Barclaycard Premiership, it is absolutely crucial that time, money and effort is directed into grass roots football. The 'Barclaycard Free Kicks' campaign goes some way towards making this happen."

#### **KIT SCHEME**

During the course of the sponsorship, this  $\pounds 1.5m$  programme provided more than 1,000 kit and equipment packs to schools and community groups from areas of deprivation throughout the country. The impact that this scheme has had on the thousands of players who have been awarded a kit, cannot be over estimated.

#### FREE KICKS' Champion Award

A recent innovation has been the Barclaycard 'Free Kicks' Champion Award, designed in the style of the prestigious Barclaycard Player and Manager of the Month awards. This is a unique award to celebrate football's genuine heroes, inviting fans to nominate someone, either from the community or a worthy player, who deserves recognition for their outstanding contribution. The winners are presented with the award and a cheque for £1,000 for their charitable organisation.

The October winner was Sister Josepha Matthews from St Vincents RC Primary School in Newcastle. Sister Josepha Matthews is responsible for coaching at her Newcastle school for boys and girls. She organises football camps on Holy Island, and works with the community to set up coaching, literacy and IT projects using football as the platform for learning. Two of her ex-players have gone on to play professionally.

She employs a 'work hard, pray hard, play hard' ethic. Although her teams lost a number of their games, initially receiving 'little help from HQ upstairs', they have gone on to achieve success. The football brings together children from a mix of cultural backgrounds from a deprived area of Newcastle.

#### CLUBS' DISABILITY AND EDUCATION COMMUNITY PROGRAMMES

Barclaycard has continued to work directly with all 20 Premier League clubs by allocating £25k each season during their sponsorship deal to help support and develop community work, specifically those programmes focusing on educational and disability programmes for local young people. All club community teams have been extremely busy running a wide variety of projects, giving numerous opportunities for community participation in football activity and educational-related programmes. The funding has also enabled clubs to employ a number of staff, specifically to work on delivering these programmes which goes some way to ensuring young people receive the support and training they need to make a difference in their lives.

"The children are immensely proud of wearing their new strip... I am proud to be their coach and with the backing of Barclaycard, we make a winning team." G.Bennett Whitton Green County

**Primary School** 

"The youngsters will now look the part when we play matches and tournaments and this will help raise their self-esteem, confidence and pride." Clifton Obie Positive Futures Project, Newbold, Rugby







## **Aspirations for the Future**

Our post project monitoring has unveiled some outstanding results in terms of increased participation, particularly amongst female players, black and ethnic groups and the disabled. The Foundation continues to challenge the perception that football can only be played by white young males.

Giant leaps have been made in encouraging disadvantaged groups within society to participate in football and other sports, but it must not stop there. Projects must be continually monitored to ensure that every group within the community continues to reap the benefit of our unprecedented funding and that participation rates continue to increase.

Our newly formed Foundation Ambassadors Scheme continues apace. Already a number of Premiership clubs have signed up one of their players to represent the Football Foundation within the communities they serve and further promote participation. Football clubs and their players continue to undertake some great work and we hope that our ambassadors scheme will help acknowledge this vital work that, sadly, often goes unreported. In the next year it is essential that our funding application process undergoes further streamlining. We want to see bureaucracy and red tape being cut to ensure a better service to applicants and a faster redistribution of our funding. As part of this review the Foundation intend to ring fence a significant proportion of funding for facilities in the most deprived areas of the country. Inner cities and areas of rural poverty need to share more in the wealth created by the largest funding package in the history of grass roots sport.

Essential to this process is the creation of closer ties with Local Authorities who own 75% of all the pitches and football sites in the country. The Foundation must also work with more schools in need, to ensure that their facilities are open to the wider public outside of curricular hours. As hubs of their community, schools can play a vital role in ensuring sporting activities are available to every member of society. Foundation funding is helping to make this aspiration a reality.





## **Financial Summary**

#### Financial Statements for the year ended 31 May 2003

These summarised financial statements may not contain sufficient information to allow a full understanding of the financial affairs of the Foundation. For further information the full annual financial statements, the auditors' report on those financial statements and Trustees' Annual Report should be consulted; copies of these can be obtained from the Director of Finance, 25 Soho Square, London W1D 4FF.

The full annual financial statements, from which these summary financial statements are derived and on which the auditors gave an unqualified opinion, were approved by the Trustees on 10 December 2003, and have been delivered to the Charity Commission and to the Registrar of Companies.

On behalf of the Board of Trustees

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David Richards Chairman

10 December 2003

#### Auditors' Statement to the Members of The Football Foundation

We have examined the summarised financial statements set out on page 27.

#### **Respective responsibilities of the Trustees and auditors**

You are responsible as Trustees for the preparation of the financial statements. We have agreed to report to you our opinion on the summarised statements' consistency with the full financial statements, on which we reported to you on 10 December 2003.

#### **Basis of opinion**

We have carried out the procedures necessary to ascertain whether the summarised financial statements are consistent with the full financial statements from which they have been prepared.

#### Opinion

In our opinion the summarised financial statements are consistent with the full financial statements of the Foundation for the year ended 31 May 2003.

PricewaterhouseCoopers LLP Chartered Accountants and Registered Auditors 1 Embankment Place London WC2N 6RH

10 December 2003

### **Consolidated statement of financial activities**

#### Year ended 31 May 2003

	Restricted funds	Unrestricted funds	Total funds	Total funds
	2003	2003	2003	2002 Restated
	£'000	£'000	£'000	£'000
Incoming resources				
Donations	4,327	20,224	24,551	25,763
Activities for generating funds:				
Trading income	-	546	546	451
Interest Income	-	1,632	1,632	1,510
Other Income	-	-	-	1,128
Total incoming resources	4,327	22,402	26,729	28,852
Resources expended				
Cost of generating funds Trading costs in subsidiary company		(165)	(165)	(404)
Cost of activities in furtherance of the charity's objects: Grants payable Management and administration	(4,327)	(25,679) (2,217)	(30,006) (2,217)	(27,557) (1,646)
	(4,327)	(27,896)	(32,223)	(29,203)
Total resources expended	(4,327)	(28,061)	(32,388)	(29,607)
Net outgoing resources	-	(5,659)	(5,659)	(755)
Losses on revaluation of investment assets	-	(83)	(83)	-
Net movement in funds	-	(5,742)	(5,742)	(755)
Fund balances brought forward	-	24,212	24,212	24,967
Fund balances carried forward	-	18,470	18,470	24,212

### **Balance sheets**

#### At 31 May 2003

	Group		Charity		
	2003	2002 Restated	2003	2002 Restated	
	£'000	£'000	£'000	£'000	
Fixed assets					
Intangible assets	86	171	86	171	
Tangible assets	2,573	2,496	421	273	
Investment	2,917	-	2,917	-	
	5,576	2,667	3,424	444	
Current assets					
Investment	2,000	-	2,000	-	
Debtors	4,294	581	4,931	1,012	
Cash on deposit	43,361	42,815	42,690	42,320	
	49,655	43,396	49,621	43,332	
Creditors: amounts falling due within one year	(36,761)	(21,851)	(36,699)	(21,906)	
Net current assets	12,894	21,545	12,922	21,426	
Total net assets	18,470	24,212	16,346	21,870	
Capital and reserves					
Trading subsidiary reserves	2,124	1,963	-	-	
Restricted fund	-	-	-	-	
Unrestricted funds	16,346	22,249	16,346	21,870	
Total funds	18,470	24,212	16,346	21,870	







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