





improving facilities • creating opportunities • building communities



2,042 projects funded since 2000

## Football Foundation Annual Review 2004-05



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## Chairman's Report



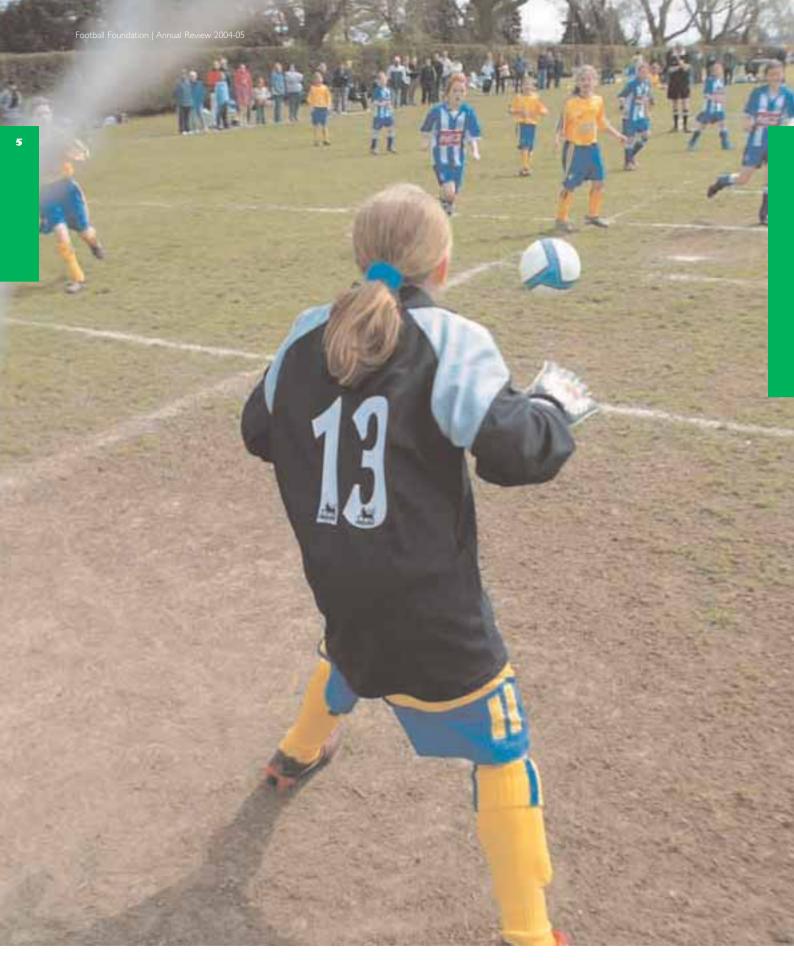
#### DAVE RICHARDS

Throughout the last five years the Football Foundation has enjoyed unparalleled success. One of the largest investment packages in the history of grass roots sport has been delivered efficiently and effectively. Hundreds of thousands of players are now benefiting from modern and safe facilities. Whilst maintaining the investment programme for the grass roots, the Foundation continues to utilise the power of sport to motivate, educate and to reach out to many of society's most vulnerable and disparate groups.

Sports, like football, transcend race, religion and class, uniting people and players in a mutual love of the game. The unique partnership between the Premier League, The FA and Government has demonstrated the impact that sport can have on society. By providing a new generation of facilities, better coaches and more opportunities to get active, the Foundation has become an integral part of sport in this country, creating a blueprint for future investment policy.

I offer my sincere thanks to the Foundation's staff for their hard work and professionalism. They have been backed up by the unrivalled expertise of the Foundation panels and Trustees, as well as the local County FA network and Local Football Partnerships. Finally my immense gratitude goes out to the thousands of volunteers, teachers and club officials who have worked tirelessly to ensure that their sport is now playing such a vital role in their communities.

£27.6m has been invested in the North West



Over £22.5m has funded 188 projects in Yorkshire

The North East received £12.5m for 106 projects

## Chief Executive

#### PETER LEE

This year has perhaps been the most significant in the short history of the Football Foundation. Investment has now topped the  $\pounds$ 190m mark, our Monitoring and Evaluation process has not only begun to reveal the impact of our funding but also allowed us to establish codes of best practice, prioritise resources and target specific shortfalls both within sport and our communities.

Our partnership with the Big Lottery Fund, to improve school sports facilities, was spent five months ahead of schedule, whilst the Community Club Development Fund, provided by Sport England, proved to be so popular that we found demand outstripping supply. We look to the future confident that our work is making a real difference on the ground and that the important decisions we make are ones that will leave a lasting legacy for football and sport in this country.

It is this confidence in the Football Foundation that has encouraged commercial partners such as Barclays to share in our success. In addition, our management of the Stand Up Speak Up funding means that 105 clubs and organisations have shared funding worth over £1m in the fight against racism in the UK and Ireland.

The streamlining of the Foundation's funding process has brought a greater degree of co-ordination between our investments in facilities and our community work. This joined up approach is now maximising the impact of our investment, underlining the continual evolution of our investment strategy for the benefit of the applicant and the public at large.

A World Cup year always raises the profile of the game and it is pleasing to be able to say that we are world leaders in supporting the growth of our grass roots and recognising the unique power of the game. The foundations we have established will go a long way to ensuring that successive generations of players, regardless of age, income, ability or gender, will be able to enjoy all the benefits that sport can bring to their lives.

## Improving Facilities

"In this day and age it is absolutely vital that children have access to modern, clean and safe sports facilities and that is why I strongly support the work of the Football Foundation." David Beckham

The Foundation has invested a total of  $\pounds$ 158m into grass roots sports facilities

Local authorities' sporting facilities have benefited from £54m of investment



#### CASTLE SCHOOL

The project, backed with a grant from the Foundation, has enabled the Taunton school to construct a new floodlit all weather multi-purpose pitch alongside an athletics track, which are now providing 2,500 young people with some of the best facilities in the country.

The new pitch is also open for use by the wider community to provide opportunities for afterschool coaching as well as for weekend and holiday courses. Local schools and colleges have also benefited from the revamped site and links have also been established with a local special school to provide activities for young disabled players.

#### **BROADHEATH PRIMARY SCHOOL**

With the backing of the Foundation, Broadheath School in Altrincham constructed a new multi-sport activity area in their playground, creating areas for games including football, cricket, rugby, netball and tennis.

The scheme has increased the opportunities available for structured play during school hours and also provides sporting opportunities for pupils after school by forming partnerships with local organisations and sports clubs. "Before our playground changed, there were no markings because they had faded away. When we played football at break time, it was really hard because there were no lines so we didn't know when the ball was out. I think children fell out a lot because there wasn't much to do really.

Then, children on the school council started asking everyone what we could do to make it better; we even had a special assembly so that everyone could talk about the plans. The teachers said we could apply for some money to make the changes.

When we got the money, everyone was really excited, the playground work was done over a holiday and we couldn't believe it when we got back!

Now, we have different zones like Quiet Zone and Agility Zone and Skill Zone. In the Play Zone, we have Year 5 Playground Leaders who play games with younger children. We have target boards which we take turns with and use for P.E., the Quiet Zone is good for the little ones at lunchtime.

We had a big Sport Launch to show people outside school what we can do using the new markings and stuff, it was great. I think our playground is loads better."

Edward, Year 5

### BARCLAYS

# Barclays Spaces for Sports

otball Foundation | Annual Review 2004-05

Launched in September 2004, Barclays Spaces for Sports is a £30 million community investment programme and a unique partnership between Barclays, the Football Foundation and Groundwork.

to support and help the community get the most



The Foundation has provided £4.5m towards Barclays Spaces for Sports (BS4S) projects



#### **FLAGSHIP SITES**

The scheme's largest sports based regeneration projects, 21 'flagship' sites will be created with matched financial backing for the capital funding from the Football Foundation. Sites completed and already in use by local communities are situated in Tottenham, Liverpool and Chelsea. Further sites are being developed in Birmingham, Southampton, Norwich, Charlton, West Brom, Manchester United and Newcastle United with more to be announced over the coming months.

The development at the White Hart Lane Community Sports Centre in Tottenham has given the area a new lease of life:

"The astro-turf, although used regularly, was in a state of disrepair. The tennis courts however, were derelict and had not been used for a number of years. With this investment, the area has been transformed and the facilities are now being used to deliver a Community Sports Development Programme, which will encourage a new generation of sports enthusiasts and enable local community access to a superior facility."

Sarah Train, Football Development and Policy Officer, Haringey Council

#### LOCAL SITES

Over 60 'local' sites across the UK were funded in 2005, with a further 50 planned each year for 2006 and 2007. These range from skate parks and BMX tracks to bowling greens and multi use games areas.

"The project started due to a group of parents getting together to provide a facility for local children and young people as there was nothing on our estate. Now we have a brand new sports pitch and play area that the whole community can enjoy. It just goes to show what a bit of hard work can achieve."

Frieda Rimmer, Heath Avenue Play Area project, Salford.

### COACHING KIT AND EQUIPMENT AWARDS

Over 1,000 coaching kit and equipment packs were awarded to community groups and clubs across the country in 2005. This will ensure teams, particularly in areas of deprivation, will get much needed support.

#### LOCAL HERO AWARD

This is a unique award designed to celebrate the unsung heroes of community sport. Clubs and associations are invited to nominate an individual from their local area who deserves recognition for their inspiring contribution to sport. The winners are presented with the award and a cheque for  $\pounds 1,000$  for their charitable organisation.

# Creating Opportunities



"If more and more people are playing the game there is a greater chance of unearthing more English talent. But, more importantly, it is also about providing more opportunities for everyone to enjoy sport for sport's sake throughout their lives, whether they be the next England captain or just someone who enjoys kicking a ball around in the park with their friends." **Sven-Göran Eriksson** 

£9.2m has gone towards 39 national social schemes



#### WANDLE WANDERERS

Wandle Wanderers in South West London had successfully run a boys section, however a growing demand amongst local girls led the club to look into the possibility of establishing a number of mixed and girls' teams.

Following a successful application to the Foundation's Small Grants Scheme the club formed successful partnerships with London County FA, the local Active Sports initiative and the Wandsworth School Sports Partnership and organised a number of schools Mini-Soccer tournaments to generate interest. In just one year they had established a series of Mini-Soccer activities and also created teams for girls aged 9 to 14.

Already over-subscribed, Wandle are now looking to introduce more teams to provide yet more quality opportunities for local young people.

"I have always been interested in football and loved playing it with my two brothers, but really wanted to play with other girls.

It has been very hard for me trying to find somewhere in my area just for girls as they tend to be for boys. Then I read that Wandle Wanderers were starting up a girls section, so I thought I'd go along and see.

When I went I found it was a great laugh. Lots of girls who, like me, enjoyed football, yet without the boys taking over it all.

I now train twice a week with two lady FA qualified coaches. They are very friendly and approachable and make our football training really fun and we have a good laugh. Yet I am getting a lot fitter and learning new skills."

Harley Merchant, age 10

#### BURNLEY SPORTING CHANCE

Developed by Burnley Council, the Sporting Chance Project is developing a host of opportunities to bring sport to some of the town's most disadvantaged areas, empowering individuals and communities to develop their own tailor-made schemes.

The projects are specifically designed by the participants themselves towards reducing racism, increasing cultural awareness and tolerance through the provision of integrated community activities. The project is also working alongside the newly established Asian Youth Football Forum, which has been set up to support Asian youth football and to develop links with other leagues and associations throughout Lancashire.

The project kicked off with 'One Cultures' a multi-ethnic tournament for junior teams around the country. Training and coaching sessions now take place at various parks throughout Burnley. The sessions are being delivered by qualified coaches through partnerships with local clubs, Lancashire CFA and the Burnley FC Football in the Community Scheme.

As well as increasing participation rates, the scheme is developing new integrated street and midnight football leagues, providing diversionary activities to reduce drug offending, anti-social behaviour and crime. By working alongside Local Youth Offending Teams, the scheme is playing an increasingly influential role in engaging young offenders and reducing re-offending rates throughout the town.

Participants are also being offered education and training opportunities to work towards nationally accredited sport and leisure educational programmes at Burnley



College as well as being provided with work placement opportunities in local businesses.

"The One Culture Tournament was the first competition Daneshouse FC Under 8's had entered and the children really enjoyed it. There were lots of teams and players from different backgrounds and cultures and it was good to see them engaging with each other through the game of football. I've had lots of good feedback from players and parents, and they cannot wait for the next competition."

Afrasiab Anwar, Manager of Daneshouse FC.

"I have really enjoyed the football sessions and it's good to have something to do after school. I've made new friends from loads of different backgrounds and now want to join a football team in the Burnley League." Participant.

"The football coaching has been really good and given me and my friends the chance to get involved in football."

Participant.

#### STEP FOOTBALL CLUB

A Foundation grant along with additional kit has enabled the group, based at London's Royal Free Hospital to provide football opportunities for adults with special needs. The scheme now offers twice weekly training sessions for over 35 adults with learning disabilities and has also led to the construction of a seventeen team six-a-side league in North London. The project is also providing ongoing training opportunities for volunteers to take level I and 2 coaching courses, referee courses and to undertake specialist disability coaching initiatives.

"I really like our kit, it makes us look and feel like a real football team. I have always wanted to be part of a team and enjoy training and playing games a lot."

Josh Gough-Yates, player

"It's good fun and I like training. I have been getting better and learning more skills. I have made new friends and like being part of a team." Thomas Daly, player

"I am so pleased that Thomas has found this. He looks forward to training every week. STEP has made a huge difference to his life and means so much to him and to me."

Anne Daly, Thomas Daly's Mother

"The Football Foundation has been an invaluable resource enabling us to set up, maintain and promote football teams and experiences for the Special Needs community in North London. We cannot thank them enough for this opportunity." Pam Newman, Head Coach



#### JUNIOR KIT SCHEME

Perhaps the initiative that has made the biggest direct impact on junior clubs and schools throughout the country has been our Junior Kit Scheme. Around 10,000 junior clubs, schools and community organisations have now taken advantage of our free kit and equipment vouchers.

Our revamped scheme means that we have been able to increase the total value of the vouchers, which now provides up to  $\pounds$ 400 of Nike strips, training equipment, balls and coaching aids. We have also increased the number of groups eligible for the scheme by raising the age limit to 18.

"I know how important it is for young players to run out onto the pitch wearing the right kit, it helps make you feel more prepared for the game. On behalf of the Football Foundation, I wish all young players the very best of luck and would encourage teams to log on to the Foundation's website and apply for a voucher, it's too good an opportunity to miss out on."

Paul Robinson, England Goalkeeper



10,000 teams are kitted out with the Junior Kit Scheme's £3.5m

# Building Communities



"Sport plays a vital role in promoting health and helping build and strengthen communities across the country.

These are crucial goals that the Football Foundation is working tirelessly and successfully to help deliver – in particular by involving more young people of all backgrounds in sport." **Rt Hon Tony Blair, The Prime Minister** 

£38m has helped 362 projects use sport for social change



### SCUNTHORPE PLAYING FOR SUCCESS

The Scunthorpe United Study Support Centre, based at the club's Glanford Park ground, has been funded by a unique partnership between the Department for Education and Skills (DfES) and the Football Foundation. The Centre has already welcomed over 2,000 learners and offers the latest in ICT facilities and interactive learning.

Groups of 14 pupils attend sessions over ten weeks. Each session lasts two hours and takes place out of school hours. All sessions are tailored to develop pupils' literacy, numeracy and ICT skills. They also focus on raising young people's confidence and self-esteem.

The centre offers programmes for children of primary and secondary schools, family learners and disadvantaged and vulnerable young people.

#### Results

- 83% of pupils attended all of their lessons
- •96% of pupils attended the majority of their lessons
- Reading ages amongst pupils had risen by an average of 18 months in ten weeks

- Numeracy results rose by an average of almost 50% in ten weeks
- Over 90% of pupils had improved their literacy
- 85% had improved their maths skills
- 94% of parents thought the programme had had a positive affect on their child's life.

"When I was initially asked to consider an application to the DfES for the Playing for Success initiative I must admit that I was somewhat sceptical. I could not foresee the power that football has to motivate and inspire learners of all ages and abilities. To me, education was typically delivered in traditional school settings, not within sports clubs. A football club would be best expanding commercially rather than providing support and funding for an education facility. However, having experienced the project in full operation I can thoroughly appreciate the difference it has made not only to the young people involved but also to the community profile of the club as a whole." Steve Wharton, Scunthorpe United FC Chairman

"It's not like normal boring English because they put it in a fun way." Connor "I enjoy coming to Study United because it is fun and you get to go on the computers and meet the football players!" Kirsty

"I feel that children are more motivated and enthusiastic, they are more confident especially when answering questions in Maths lessons. They seem to have a quicker grasp of new mathematical concepts." Teacher



#### FIT THROUGH FOOTBALL

The Foundation joined forces with the Middlesbrough FC Football in the Community Programme to establish the 'Fit Through Football' programme. The scheme delivers a comprehensive healthy lifestyle programme, embracing positive lifestyle messages, drug awareness information, citizenship classes and physical activities, as well as after-school coaching clubs.

Coaches and project workers visit local schools, after-schools clubs and youth organisations throughout Redcar and Cleveland, using football as a vehicle for motivation in some of the most disadvantaged areas in the region.

By providing positive messages, alongside regular football sessions, the club are playing a significant role in promoting the benefits of health, as well as encouraging and stimulating future football participation and encouraging more active lifestyles in their community.

2,318 pupils at 56 local primary and secondary schools took part in the project alongside a further 481 participants at 13 after-school clubs. Each was provided with detailed information on the advantages of healthy lifestyles and good diets as well as the benefits of regular exercise.

As an added incentive groups were also offered the chance to meet Boro's players and given the opportunity to visit the Riverside Stadium for tours and to enjoy healthy meals in one of the ground's restaurants.

South East England has had £4m towards 39 community projects

Participants on the courses demonstrated an average increase in awareness of healthy lifestyle issues of almost 40%.

"The scheme has demonstrated real benefits in improving health and fitness, improving self-esteem and confidence. The children have been motivated, eager to learn and have shown a significant improvement in health knowledge. We believe this is a very worthwhile project and an innovative and fun way of improving knowledge, increasing participation and developing positive lifestyle change.

There is also clear evidence that the medium of football can influence issues such as health, diet and exercise in a positive manner." Rob Lake, Middlesbrough Football Community Project

"I feel that I can become a healthier person because I have done the course and I won't be eating as many sweets. I will also exercise more regularly."

Pupil



#### NACRO

In the shadow of the City of Manchester Stadium, The Beswick Project, is providing a series of community based football initiatives, run by adult volunteers. The schemes are designed to boost relationships between adults and young people in the area and offer structured activities for disaffected young people currently not engaging in other social provisions.

The project regularly engages over 3,000 young people per year and now has over 60 registered volunteers. The programmes assist with the personal and social development of the youngsters, the emphasis being on their participation rather than skills or ability in football. The initiative also offers additional volunteering opportunities for members of the local community who have a strong interest in social engagement and community cohesion.

Paul Booth looked doomed to a life of crime when he was expelled from Wright Robinson Sports College for bad behaviour. Fortunately for Paul, he was picked up by the crime reduction charity Nacro at their Beswick-based sports project, funded by the Football Foundation, where he has since become a positive role model for other youngsters. The former wayward youth who was kicked out of school at 14 has now been honoured by the Queen after becoming a valued volunteer youth worker.

Paul, now 20 years old, channelled his energy into sport and undertook training to become a football coach four years ago. He now voluntarily coaches other young people in a range of sports activities to encourage them to steer clear of trouble and turn their lives around. In recognition of his contribution to the community, Paul was invited to join the Queen and the Duke of Edinburgh at Buckingham Palace for a reception where he was honoured as part of celebrations to mark the Year of the Volunteer.

Project Co-ordinator Roy Thickett, who runs the Nacro Sports Project, is delighted by Paul's success. He said: "Paul came along to play football with us. I could see he was a good lad and he had good potential.We put him on the volunteer programme and he qualified as an FA Level One coach."

Roy also went on to say: "Paul set up a football team at a school for children with behavioural problems and put in 2,000 hours of community work in East Manchester. He travelled with a team to Latvia where he organised a sports event and he has been to Portugal - he is an ideal role model."

In 2003 Paul won the Greater Manchester Police Young Citizen of the Year award and this year won the Nacro National Volunteer of the Year Award and a Home Office award.

Paul, from Clayton, said: "I was kicked out of school and met Roy and he took me on. I'm looking to get a paid job in coaching, or I'd like to be a professional footballer. This has given me a chance and now I'm telling other people, 'Don't go down the road I went down'. I hope I can help them before it's too late."

 $\pounds$ 6.6m is earmarked to supporting community projects worth  $\pounds$ 13.4m

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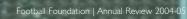
### Aspirations for the future

After a hugely successful five years the Foundation is constantly evolving, streamlining and making our funding process more accessible and efficient. Our Monitoring and Evaluation procedures are trying to ensure that our investment makes the maximum impact possible within communities. The next stage of this process is to effectively assess the social implications of our Community and Education funding stream on communities. There can be no doubt that sport, particularly football, is already making a remarkable difference but it is essential that this difference is quantifiable.

The success of our partnerships with Barclays and Nike has opened a new dimension of potential funding sources for the Foundation. Hailed as an 'excellent example of a public-private partnership working for the benefit of our communities' by the Chancellor Gordon Brown - the Spaces for Sports project, in association with Barclays, has provided a blueprint for future partnerships and is an avenue we will be pursuing with vigour over the coming twelve months.

£48k will go to new activity for volunteers in grass roots football

£23k will go towards replacing dangerous goalposts



21

£9.5m has gone towards Community Club Schemes

£10m has helped provide 113 Development Officers in England

# Financial Summary

#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2005

#### SUMMARY TRUSTEES' REPORT

These summarised financial statements may not contain sufficient information to allow for a full understanding of the financial affairs of the Foundation. For further information the full annual financial statements, the auditors' report on those financial statements and Trustees' Annual Report should be consulted; copies of these are available on the Foundation's website www.footballfoundation.org.uk.

The Football Foundation's objects are to promote all purposes recognised as charitable under the law of England and Wales in particular through an association with sport. During the year grants were awarded to organisations and bodies to improve or create new pitches and changing facilities in parks and schools. Grants were also awarded to assist in the development of communities and the people who share them, including encouraging physical activity, drug awareness courses, anti-racism activities and the development of numeracy and literacy schemes. The Football Foundation intends to maintain its current grant making activity over these categories. No trustee received any remuneration from the Football Foundation during the year.

The full annual financial statements, from which these summary financial statements are derived and on which the auditors gave an unqualified opinion, were approved by the Trustees on 7 December 2005, and have been delivered to the Charity Commission and to the Registrar of Companies.

On behalf of the Board of Trustees

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David Richards Chairman 7 December 2005

### Independent auditors' statement

to the members of the Football Foundation

We have examined the summary financial statement of The Football Foundation.

### RESPECTIVE RESPONSIBILITIES OF THE TRUSTEES AND AUDITORS

The trustees, who are also directors of the company for the purpose of company law, are responsible for preparing the summarised annual report in accordance with applicable law. Our responsibility is to report to you our opinion on the consistency of the summary financial statement within the summarised annual report with the annual financial statements, the trustees' report and its compliance with the relevant requirements of Section 251 of the Companies Act 1985 and the regulations made there under. We also read the other information contained in the summarised annual report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the summary financial statement.

This statement, including the opinion, has been prepared for and only for the company's members as a body in accordance with Section 251 of the Companies Act 1985 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this statement is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

#### BASIS OF OPINION

We conducted our work in accordance with bulletin 1999/6, 'The auditors' statement on the summary financial statement' issued by the Auditing Practices Board for use in the United Kingdom.

#### OPINION

In our opinion the summary financial statement is consistent with the annual financial statements, the directors' report of The Football Foundation for the year ended 31 May 2005 and complies with the applicable requirements of Section 251 of the Companies Act 1985, and the regulations made there under.

#### PricewaterhouseCoopers LLP Chartered Accountants and Registered Auditors London, 7 December 2005

#### NOTES:

(a) The maintenance and integrity of The Football Foundation's web site is the responsibility of the trustees; the work carried out by the auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the web site.

(b) Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

### Consolidated statement of financial activities

for the year ended 31 May 2005

				Restated
	Restricted	Unrestricted	Total	Total
	Funds	Funds	Funds	Funds
	2005	2005	2005	2004
	£'000	£'000	£'000	£'000
Incoming Resources				
Donations	20,350	47,652	68,002	53,243
Activities for generating funds:				
Trading income	-	331	331	482
Interest income	-	3,206	3,206	1,839
Total incoming resources	20,350	51,189	71,539	55,564
Resources Expended				
Costs of generating funds				
Trading costs in subsidiary company	-	(38)	(38)	(  4)
Costs of activities in furtherance of the charity's objects:				
Grants payable	(20,350)	(38,533)	(58,883)	(45,016)
Management and administration	-	(2,728)	(2,728)	(2,632)
	(20,350)	(41,261)	(61,611)	(47,648)
Total resources expended	(20,350)	(41,299)	(61,649)	(47,762)
Net income/(expenditure) before revaluations	-	9,890	9,890	7,802
Statement of recognised gains and losses				
Gains on revaluation of investment assets	-	225	225	155
Net movement in funds	-	10,115	10,115	7,957
Fund balances brought forward	-	24,624	24,624	16,667
Fund balances carried forward	-	34,739	34,739	24,624

## Balance sheets

as at 31 May 2005

	Group		Charity	
	Restated			
	2005	2004	2005	2004
	£'000	£'000	£'000	£'000
Fixed assets				
Intangible assets	-	-	-	-
Tangible fixed assets	I,734	2,149	242	327
	1,734	2,149	242	327
Current assets				
Investments	49,987	3,072	49,987	3,072
Debtors	24,257	15,587	24,394	5,698
Cash on deposit	41,803	59,729	41,803	59,396
	116,047	78,388	116,184	78,166
<b>Creditors:</b> amounts falling due within one year	(81,895)	(54,438)	(81,448)	(53,856)
Net current assets	34,152	23,950	34,736	24,310
Total assets less current liabilities	35,856	26,099	34,978	24,637
<b>Creditors:</b> amounts falling due after one year	(1,147)	(1,475)		
Net assets	34,739	24,624	34,978	24,637
Capital and reserves:				
Trading subsidiary reserves	(239)	( 3)	-	-
Unrestricted funds (including a revaluation reserve of £297,000)	34,978	24,637	34,978	24,637
Total funds	34,739	24,624	34,978	24,637

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ENGLA

In the West Midlands, 72 facilities have been boosted by  $\pounds15m$ 

FootballFoundation

Sport in Yorkshire has received £19m towards 124 facilities



